

comprehensive vision to the project. A well-designed project will help to build the public support and Congressional consensus that this project will require to gain Federal funding.

As stated in a previous letter to Governor Kulongoski by Ed Carpenter, we feel that a successful project must meet the following objectives:

- Create suitable gateways to the States of Oregon and Washington.
- Knit together rather than divide neighborhoods along the way.
- Acknowledge and plan for wise use of the waterfront areas throughout the project.
- Help make the Columbia an important focus of the region rather than simply an obstacle to be overcome.
- Achieve a Columbia Bridge structure that is elegant, distinctive, timeless, and equal to the grand passage between two great states over the most important river in the region.
- Address and plan for improvement of traffic problems that the CRC will exacerbate in Downtown Portland.

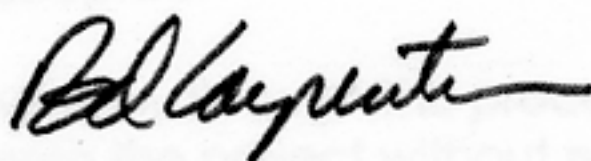
We concur with the Independent Review Panel's recommendations 15.) "Re-invigorate public involvement and re-engage with respective working groups", and 22.) "Revisit bridge type selection for the Columbia River Bridge as well as an iconic shape for the North Portland Harbor bridge type". In addition we recommend the following:

1. Reconvene the UDAG for the duration of the project with a new charter including proactive scope and responsibilities
2. Clarify the current short and long term project schedules.
3. Formally adopt UDAG's Design Guidelines document.
4. Involve UDAG in reviewing CRC's "design refinements".
5. Involve UDAG in selecting a world class bridge architect.

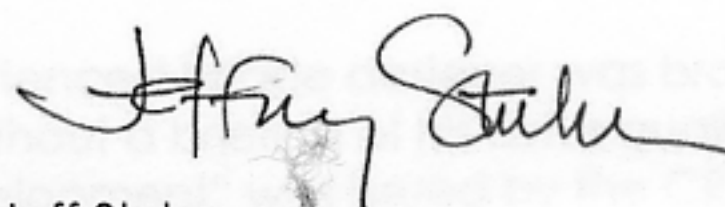
We are ready and willing to continue our involvement in this once in a lifetime project as advocates for distinctive design solutions that will be celebrated for generations to come.

Sincerely,

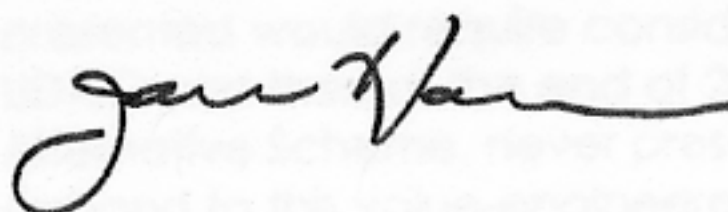
Columbia River Crossing Urban Design Advisory Group, Portland Members



Ed Carpenter
Artist



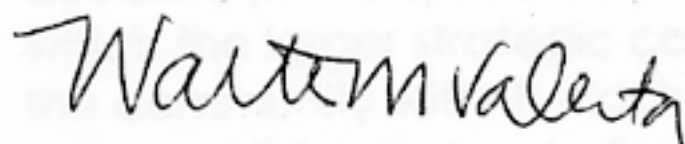
Jeff Stuhr
Holst Architecture
Portland Design Commission



Jane Hansen
Lango Hansen Landscape Architects
Portland Design Commission



Carrie Schilling
Works Partnership Architecture LLC



Walter Valenta
Harbor Properties